Multifaceted, Practical ERM Knowledge

The master's program has 5 unique features that contribute to its leading status globally:

1. A focus on all aspects of ERM, including:
   - ERM framework
   - risk governance
   - risk identification
   - risk quantification
   - risk decision making
   - risk messaging

2. A focus on all risk sources, including:
   - strategic (strategy execution risk, competitor risk, etc.)
   - operational (HR, cyber-security, etc.)
   - financial (market risk, credit risk, etc.)
   - insurance risk (e.g. pricing risk)

3. A customizable course of study
   Recognizing that ERM is a broad field with various roles, we offer flexible course options. You can select a deeper dive into the content most suited to your needs.

4. A balance of skills
   You will supplement technical ERM skills with business communication skills required to effectively navigate the ERM landscape and gain buy-in from key internal and external stakeholders.

5. A practical approach
   Develop practical ERM tools and techniques that have been tested and proven in the marketplace by our faculty, who are leaders in the ERM/risk fields.

Flexible Options

The program offers flexible full-time and part-time options. All classes are offered on-campus and most are also available online.

<table>
<thead>
<tr>
<th>Program Options</th>
<th>Course Formats*</th>
<th>Time Commitment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Master of Science (full-time)</td>
<td>On-campus or virtual campus via live interactive classroom</td>
<td>3 terms Capstone Course</td>
</tr>
<tr>
<td>Master of Science (part-time)</td>
<td>On-campus or virtual campus via live interactive classroom</td>
<td>Up to 6 terms Capstone Course</td>
</tr>
<tr>
<td>Certification of Professional Achievement (full- or part-time)</td>
<td>On-campus or virtual campus via live interactive classroom</td>
<td>1–4 Terms</td>
</tr>
<tr>
<td>Non-Credit Courses</td>
<td>On-campus or virtual campus via live interactive classroom</td>
<td>Custom</td>
</tr>
</tbody>
</table>

*Switching between on-campus and virtual campus instruction is possible with administrative approval.

“My professor was actually the chief risk officer of the regulatory authority. I felt the deep connection between my work and the class.”

Kazuya Takishima | ’19SPS, Enterprise Risk Management
Associate, FP&A at Nomura
Enterprise Risk Management

Core Competencies
In the ERM Program, you will learn to:

- Apply a value-based ERM approach to help organizations make better risk-reward decisions at the highest levels.
- Quantify all types of risk, including strategic, operational, financial, and insurance.
- Develop a clear definition of risk appetite (the aggregate enterprise-level risk limit).
- Design and implement customized ERM frameworks and risk governance structures for any type of organization.
- Enhance the strategic planning process, increasing the likelihood of an organization achieving its goals.
- Understand and satisfy ERM requirements from rating agencies, regulators, and shareholders.
- Balance technical ERM skills with effective communication skills to gain buy-in from key internal and external stakeholders.

Faculty With Outstanding Academic Credentials & Industry Experience
Develop practical ERM tools and techniques that have been tested and proven in the marketplace by our faculty, who are leaders in the ERM/risk fields with experiences at companies such as:

- ADP
- AIG
- Alvarez & Marsal
- American Express
- B of A Merrill Lynch
- Barclays
- Bloomberg
- BNP Paribas
- Brown Brothers Harriman
- CIT Group
- Citigroup
- Credit Suisse
- CUNA Mutual Group
- Deloitte
- DTCC
- Everest Re
- Exelon
- Fannie Mae
- Federal Reserve of SF
- FINRA
- Goldman Sacks
- HSBC
- JP Morgan Chase
- KPMG
- Mizuho Bank
- Morgan Stanley
- Morningstar
- MUFG
- New York Life
- NJ Transit
- NYCHA
- Oppenheimer & Co
- Pacific Life
- Pfizer
- PRMIA
- S&P Global
- Signature Bank
- Societe General
- SoFi
- Teledyne Technologies
- UBS
- UGI Corporation
- Visiting Nurse Service

Who Should Apply

- Individuals who plan to pursue or advance a career in enterprise risk management.
- Individuals who want to expand their abilities in specialized risk management areas such as credit risk, information technology, audit, compliance, and management of insurable risks.

"Companies were specifically interested in my risk management experience. So, I consistently referred back to the program...I received a lot of offers."

Molly Sun | '17SPS, Enterprise Risk Management
Product Manager, Cloud Platform, AutoDesk